

ICN Cartel Working Group

2010-11 Online Compilation of cartel awareness and outreach materials

This compilation of links to member resources appeared on the ICN's website from 2010-2014. While many of the links may have changed, many of the materials still exist on member websites and can be located via a title or subject search.

I. Cartel Awareness & Outreach

It is good practice for agencies to engage in education and outreach programmes to raise awareness about anti-cartel laws and the harmful effects of cartels, to educate people about the operation of the law and the typical signs of cartel conduct, and to generate leads about cartel activity which may be a source for the initiation of a formal investigation.

- Cartel Case Initiation Chapter, [ICN Anti-Cartel Enforcement Manual](#)

To promote cartel awareness, the Cartel Working Group has collected examples of public messages and materials used by competition agencies in their own cartel-related outreach efforts. The purpose of this collection is to share member experiences and ideas in raising awareness of the prevention, reporting and prosecution of anti-cartel conduct.

Thanks to the interest, enthusiasm, and participation of ICN member agencies, this compilation is the world's largest collection of cartel awareness and outreach materials.

Discussion Series Presentations

- [Brazil's Leniency Program Awareness Tools](#) – Brazil, Ministry of Justice (SDE)
- [Cartel Awareness](#) – Competition Superintendencia of El Salvador (CS)
- [Outreach Efforts on Raising Cartel Awareness](#) – Japan Fair Trade Commission (JFTC)
- [Cartel Awareness](#) – Mauritius Competition Commission
- [Compliance and deterrence of competition and merger control](#) – Netherlands Competition Authority (NMa)
- [Outreach strategies used to promote awareness and use of leniency programs](#) – Norwegian Competition Authority
- [Promoting leniency programme: Polish experiences](#) – Polish Office of Competition and Consumer Protection
- [Drivers of Compliance and Non-Compliance with Competition Law](#) – UK Office of Fair Trading
- [Cartel Outreach: Checklist for bid-rigging cartels](#) – Swedish Competition Authority
- [Cartel Outreach to Public Procurement Officials](#) – Australian Competition & Consumer Commission

- [Cartel Outreach Activities in Public Procurement](#) – Mexican Comisión Federal de Competencia
- [FAS Russia's Practice on Suppression of Bid Rigging](#) – Russian Federal Antimonopoly Service
- [JFTC's Outreach Efforts toward Competitive Public Procurement](#) – Japan Fair Trade Commission
- [Guidelines for Fighting Bid Rigging in Public Procurement: Progress Report on Implementation](#) – Competition Division, OECD

2010 Cartel Workshop & annual conference materials on cartel awareness

- [Outreach activities by the JFTC focusing on cartel awareness](#) – Japan Fair Trade Commission
- [The Recovery Act: The Antitrust Enforcement Effort](#) – U.S. Department of Justice, Antitrust Division
- [Cartel Criminalisation as Cultural Change: A report from findings of a survey of the Australian public](#) – Australian NGA
- [Education/targeted outreach](#) – Netherlands Competition Authority
- [Outreach activities: the Brazilian Experience](#) – Brazilian Ministry of Justice
- [Breakout Session on Cartel Awareness and Outreach](#) (includes examples from 13 jurisdictions)

Links to categories of cartel awareness materials:

[Materials that explain cartels and cartel enforcement policies](#)

[Materials promoting leniency programs](#)

[Materials related to public procurement](#)

[Materials aimed at businesses, SMEs, and compliance programs](#)

[Videos and other media](#)

II. Cartel enforcement awareness

Unique materials and formats for raising cartel awareness

Comic Book: [“Fixed” Manga](#) – Competition Commission of Singapore

Comic Book: "[Cartel da Limonada](#)" – Brazilian Ministry of Justice

Website overview: [Cartels](#) and [Bid Rigging](#), with cartel case examples: [Cartel of travel agents](#) and [Construction bid rigging by electrical contractors](#) (in Japanese) – Japan Fair Trade Commission

[Corporate Trailer](#) – Competition Commission of Singapore

[Corporate Trailer](#) (in Chinese) – Competition Commission of Singapore

Video: "[Hold dig fra karteller](#)" (Stay away from cartels) (in Danish) – Danish Competition and Consumer Authority

[Movie Premier of “The Informant!”](#) – Competition Commission of Singapore

Brochure: [Cracking cartels: Ensuring fair competition](#) – Taiwan Fair Trade Commission

Brochure: [Cracking cartels: maintain fair competition](#) – Taiwan Fair Trade Commission

Film: [Understanding Competition Law](#) (competition compliance film, includes segments on [dawn raids](#), [cartels](#), [after the raid](#) and several on compliance) – UK Office of Fair Trading

Video: [Message](#) from ACCC Chairman Rod Sims and [Message](#) from Qantas CEO Alan Joyce on cartel enforcement – Australian Competition & Consumer Commission

Short format overview materials on anti-cartel enforcement

[Cartels: a guide for consumers on cartel conduct](#) – Australian Competition & Consumer Commission

[Authorising and notifying cartel conduct](#) – Australian Competition & Consumer Commission

[Anti-cartel enforcement](#) (description in Albanian) – Albanian Competition Authority

[Understanding the Cartel](#) – Barbados Fair Trading Commission

Website overview: [Price Fixing in Barbados](#) – Barbados Fair Trading Commission

[Présentation des pratiques restrictives de concurrence](#) (in French) – Belgian Competition Authority

[Description of prohibited agreements](#) (in Bulgarian and English) – Bulgarian Commission on Protection of Competition

[Conductas Anticompetitivas](#) (in Spanish) – La Comisión para Promover la Competencia, Costa Rica

[Signs of Cartel Agreements](#) (in Danish) – Danish Competition and Consumer Authority

[Anti-competitive agreements](#) – European Commission, DG Competition

Website overview: [Delivering for consumers](#) – European Commission, DG Competition

Website overview: [How does the Commission apply competition policy?](#) (EU competition cases by product) – European Commission, DG Competition

[Cartels](#) (description and examples) – Finnish Competition Authority

Website overview: [What is a cartel?](#) – The Gambia Competition Commission

Article: [El cártel de las vitaminas](#) – La Comisión para la Defensa y Promoción de la Competencia (CDPC), Honduras

[Collusion](#) (also [in Icelandic](#)) – Icelandic Competition Authority

Advocacy booklet: [Provisions Relating to Cartels](#) – Competition Commission of India

Presentations: [Anti-Competitive Agreements](#), [Anti-Competitive Agreements & Abuse of Dominance](#), [Anti-Competitive Agreements](#), [Anti-Competitive Agreements, Competition Law and Policy in India](#) (cartels 14-24) – Competition Commission of India

[What is a cartel?](#) – Irish Competition Authority

[Agreements restricting competition](#) – Italian Autorità Garante della Concorrenza e del Mercato

Newsletter Article: [Market Structure & Collusion: Cartels in Jamaica](#) (at pages 8-9) – Jamaica Fair Trading Commission

Booklet: [For Fair and Free Market Competition](#) (in English, cartels and bid rigging at pages 11-12) and [Guidebook on Antitrust Law](#) (in Japanese, cartels and bid rigging at pages 7-8) – Japan Fair Trade Commission

[Anti-Competitive alliances](#) – Competition Directorate, Ministry of Industry and Trade, Jordan

[A Closer Look at the Competition Law](#) (Prohibition of Collusion and Anti-competitive Practices on page 9) – Competition Directorate, Ministry of Industry and Trade, Jordan

[Description of cartel enforcement](#) (in Korean) – Korea Fair Trade Commission

Website overview: [Anticartel](#) (in Albanian) – Kosovo Competition Commission

[Cartels, description](#) (in Latvian) – Latvian Competition Council

[How to recognize a cartel agreement](#) (in Latvian) – Latvian Competition Council

Website overview: [Hard Core Cartels: The Lithuanian Approach](#) (in English) and [General Overview of Cartels](#) (in Lithuanian) – Competition Council of Lithuania

[Le droit de la concurrence au service des consommateurs](#) (in French) – Autorités de Concurrence Luxembourgeoises

[Public awareness leaflet](#) – Competition Commission of Mauritius

Website overview: [Anti-cartel enforcement](#) – Netherlands Competition Authority

Website overview: [Price Fixing](#) – Independent Consumer & Competition Commission, Papua New Guinea

Brochure: [Understanding Price Fixing, a prohibited trade practice](#) – Independent Consumer & Competition Commission, Papua New Guinea

Website overview: [What are cartels/O que são cartéis](#) (in Portuguese) – Portuguese Competition Authority

Website overview: [How to fight cartels/Como se combatem cartéis](#) (in Portuguese) – Portuguese Competition Authority

[What are cartels?](#) (in Romanian) – Romania Competition Council

[Protect Your Business. Know the Dos and Don'ts of the Competition Act](#) – Competition Commission of Singapore

[Cartels and the Competition Act – A guide for Consumers and businesses](#) – Competition Commission of Singapore

Website overview: [Information on Cartels](#) – Competition Commission of Singapore

[The Competition Act: A guide for consumers](#) – South Africa Competition Commission

[The Swedish Competition Rules – and introduction, Prohibition against anti-competitive cooperation](#) (pages 4-5) – Swedish Competition Authority

[What is a Cartel?](#) – UK Office of Fair Trading

[Cartels overview](#) – UK Office of Fair Trading

[Competition Act and cartels](#) (including cases) – UK Office of Fair Trading

Webpages: [Complain to the OFT about a cartel](#) and [Rewards for information about cartels](#) – UK Office of Fair Trading

[Antitrust Enforcement and the Consumer](#) – U.S. Department of Justice, Antitrust Division

[Price Fixing, Bid Rigging, and Market Allocation Schemes: What They Are and What to Look For](#) – U.S. Department of Justice, Antitrust Division

Detailed materials on anti-cartel enforcement, including guidelines and manuals

[ACCC approach to cartel investigations](#) – Australian Competition & Consumer Commission

Case Studies: [Read about cartels the ACCC has investigated](#) – Australian Competition & Consumer Commission

Manual: [Aprendamos sobre Competencia](#) Capítulo 3 "Prácticas anticompetitivas" (in Spanish) – Superintendencia de Competencia de El Salvador

[Effective cartel prosecution: Benefits for the economy and consumers](#) – German Bundeskartellamt

[Guide to Competition Law and Policy for Consumers](#) (cartels at 6-8) – Irish Competition Authority

[Policy on Criminal Accusation and Compulsory Investigation of Criminal Cases Regarding Antimonopoly Violations](#) – Japan Fair Trade Commission

[Competition Law Guidelines: Cartels](#) – Jersey Competition Regulatory Authority

[Guidelines for Cartel Review](#) – Korea Fair Trade Commission

[Guidelines on Collusive Agreements](#) – Competition Commission of Mauritius

[Prácticas Monopólicas Absolutas](#) (in Spanish) – Mexican Comisión Federal de Competencia

[Cartel prohibition/Kartelverbod](#) (in Dutch) – Netherlands Competition Authority

[Powers of investigation: Understanding competition law](#) – UK Office of Fair Trading

Guidance: [Powers for investigating criminal cartels](#) – UK Office of Fair Trading

[An Antitrust Primer for Federal Law Enforcement Personnel](#) – U.S. Department of Justice, Antitrust Division

Articles, Interviews and Speeches

Presentation: [Hardcore Cartels Within The Scope of The Egyptian Competition Law \(The Cement Case\)](#) – Egyptian Competition Authority

Article – [The Oil Cartel in Iceland](#) – Icelandic Competition Authority

[Interview on Cartel Enforcement](#) (in Russian) – Russian Federal Antimonopoly Service

[The Fight Against Cartels in Russia](#) (in Russian) – Russian Federal Antimonopoly Service

Article – [Fighting Cartel Collusion](#) (in Croatian) – Croatian Competition Agency

Article – [Cartels – a form of prohibited agreements according to the competition law](#) (in Croatian) – Croatian Competition Agency

Article – [Cartels – prohibited agreements in the EU competition law](#) (in Croatian) – Croatian Competition Agency

Paper: [Fighting Hard Core Cartels](#) – Jamaica Fair Trading Commission

Speech: [The appropriate balance between corporate and individual sanctions and business education in incentivising compliance with competition law](#) – UK Office of Fair Trading

Materials & guidance on fines

[The Guidelines on the setting of fines](#) – German Bundeskartellamt

[Guidelines of the Office for the Protection of Competition on the method of setting fines](#) – Czech Office for the Protection of Competition

[Regulation on Fines](#) – Turkish Competition Authority

[OFT's guidance as to the appropriate amount of a penalty](#) – UK Office of Fair Trading

III. Leniency Promotion

Detailed Guidelines, Notes and other materials providing guidance about leniency programs

[Handbook on leniency programme](#) – Austrian Federal Competition Authority

[Immunity policy and interpretation guidelines, July 2009](#) – Australian Competition & Consumer Commission

[Combate a Cartéis e Programa de Leniência](#) (in Portuguese) – Brazilian competition authorities (CADE, SDE)

[Fighting Cartels: Brazil's Leniency Program](#) – Brazilian competition authorities (CADE, SDE)

[Regulation on the Procedure for Granting Immunity from Fines \(Leniency Policy\)](#) – Bosnia and Herzegovina Council of Competition

[Description of Leniency Policy](#) (in Bulgarian and English) – Bulgarian Commission on Protection of Competition

[Bulletin: Immunity Program under the Competition Act \(PDF\)](#) – Canadian Competition Bureau

[Bulletin: Le Programme d'immunité et la Loi sur la concurrence \(PDF\)](#) (in French) – Canadian Competition Bureau

[Bulletin: Leniency Program \(PDF\)](#) – Canadian Competition Bureau

[Bulletin: Le Programme de clémence \(PDF\)](#) (in French) – Canadian Competition Bureau

[Regulation on Immunity from Fines and Reduction of Fines](#) – Croatian Competition Agency

[The Leniency Programme – rules and advantages resulting from reporting a cartel](#) – Czech Office for the Protection of Competition

[Guidelines on leniency for cartel activities](#) – Danish Competition and Consumer Authority

[Notice on Immunity from fines and reduction of fines in cartel cases](#) – EFTA Surveillance Authority

[Procedural notice relating to the French Leniency programme](#) – L'Autorité de la concurrence

[Communiqué de procédure relatif au programme de clémence français](#) (in French) – L'Autorité de la concurrence

[Guidelines](#) on the Application of Articles 8 and 9 of the Act on Competition Restrictions (reduction and non-imposition of competition infringement fine) – Finnish Competition Authority

[Notice on the Leniency Program](#) – German Bundeskartellamt

[Explanatory notes on the Application of the Rules on Leniency](#) and [Application Form for Leniency](#) – Hungarian Competition Authority

[Cartel Immunity Programme](#) – Irish Competition Authority

[Leniency Program](#) – Israel Antitrust Authority

[Notice on the non-imposition and reduction of fines](#) – Italian Autorità Garante della Concorrenza e del Mercato

[Leniency Policy](#) – Jersey Competition Regulatory Authority

[Notification on Implementation of Cartel Leniency Program](#) – Korea Fair Trade Commission

[Rules on Immunity from fines and reduction of fines for the parties to prohibited agreements](#) – Lithuanian Competition Council

[Leniency guidelines](#) (in Spanish) – Mexican Comisión Federal de Competencia

[Leniency in cartel cases](#) (in Dutch) – Netherlands Competition Authority

[Leniency guidelines](#) (in Dutch) – Netherlands Competition Authority

[Cartel Leniency Policy and Process Guidelines](#) – New Zealand Commerce Commission

[Typical Information Required to perfect a Marker](#) – New Zealand Commerce Commission

[Competition \(Leniency\) Regulations](#) – Competition Commission of Pakistan

[Leniency Programme Guidelines](#) – Office of Competition and Consumer Protection, Poland

[Guidelines for the application of leniency](#) (in Serbian) – Serbian Commission for Protection of Competition

[Guidelines on Lenient Treatment for Undertakings Coming Forward with Information on Cartel Activity Cases](#) – Competition Commission of Singapore

[Guidance on the Leniency Program](#) – Antimonopoly Office of the Slovak Republic

[Leniency](#) – Competition Protection Office of Slovenia

[Corporate Leniency Policy](#) – South Africa Competition Commission

[Leniency](#) (in German) – Swiss Competition Commission

[Leniency](#) (in French) – Swiss Competition Commission

Guidance Note: [Leniency and no-action](#) – UK Office of Fair Trading

[The Cartel Offence: Guidance on the issue of no-action letters for individuals](#) – UK Office of Fair Trading

Short format materials providing information and awareness about leniency programs

Website overview: [How to get out of a cartel?](#) – Australian Competition & Consumer Commission

Website overview: [Programme de clemence](#) – Belgian Competition Authority

Postcard: [Cartel é Crime](#) (in Portuguese) – Brazilian Ministry of Justice (SDE)

Postcard: [Cartel é Crime](#) (in Portuguese) – Brazilian Ministry of Justice (SDE)

Postcard: [Todos os Brasileiros Contra os Cartéis](#) (in Portuguese) – Brazilian Ministry of Justice (SDE)

Website overview: [Leniency](#) – European Commission, DG Competition

Website overview: [Cartels and the leniency programme](#) – EFTA Surveillance Authority

Website overview: [Leniency Programme](#) (including [Leniency Application](#) and [Conditions](#)) – Estonian Competition Authority

Website overview: [Le programme de clémence français](#) (in French) – L’Autorité de la concurrence

Website overview: [Leniency](#) – The Gambia Competition Commission

Website overview: [Reduction or cancellation of fines](#) (also [in Icelandic](#)) – Icelandic Competition Authority

[About the Leniency Program](#) – Japan Fair Trade Commission

Presentation – [Cartel Leniency Program in Korea](#) – Korea Fair Trade Commission

Website overview: [Leniency Program description](#) (in Latvian) – Latvian Competition Council

[Demande de clémence](#) (in French) – Autorités de Concurrence Luxembourgeoises

Website overview: [Information on Applications for Leniency](#) – Competition Commission of Mauritius

[Confess your cartel](#) – Netherlands Competition Authority

Brochure: [Cartels and leniency](#) (in Norwegian) – Norwegian Competition Authority

[Information on leniency](#) (in Norwegian) – Norwegian Competition Authority

Presentation: [Programa de Clemencia en Panama](#) (in Spanish) – Autoridad de Protección al Consumidor y Defensa de la Competencia (ACODECO)

Pamphlet: Programa de Clemencia en Panama ([page 1](#), [page 2](#)) (in Spanish) – Autoridad de Protección al Consumidor y Defensa de la Competencia (ACODECO)

Website overview: [Leniency Program/O Programa da Clemência](#) (in Portuguese) – Portuguese Competition Authority

[Leniency Policy brochure](#) – Romania Competition Council

Website overview: [Leniency Programme](#) – Competition Commission of Singapore

Website description: [Apply for leniency](#) – South Africa Competition Commission

Webpage: [Confess you cartel to the OFT](#) – UK Office of Fair Trading

Website overview: [Leniency Program](#) -- U.S. Department of Justice, Antitrust Division

‘Frequently Asked Questions’ (FAQs) format for information about leniency programs

[Immunity program: Frequently Asked Questions](#) – Canadian Competition Bureau

[Foire aux questions du Programme d'immunité](#) (in French) – Canadian Competition Bureau

[Leniency Program: Frequently Asked Questions](#) – Canadian Competition Bureau

[Foire aux questions du Programme de clémence](#) (in French) – Canadian Competition Bureau

[Questions-réponses sur le programme de clémence français](#) (in French) – L’Autorité de la concurrence

[Cartel Leniency FAQ](#) – New Zealand Commerce Commission

[Frequently Asked Questions Regarding the Antitrust Division's Leniency program and Model Leniency Letters](#) – U.S. Department of Justice, Antitrust Division

Unique Materials and formats promoting the existence of leniency programs

Film: "[Leniency in cartel cases](#)" – Netherlands Competition Authority

Film: Leniency in cartel cases – [Windows format](#) – [Flash format](#) – Netherlands Competition Authority & Spanish Competition Commission (with Spanish subtitles)

Film: "[Be the First to Tell](#)" – Swedish Competition Authority

Film for [Airport Express train campaign](#) – Norwegian Competition Authority (in Norwegian)

TV Advertisement: [Promoting Leniency in Poland](#) – Office of Competition and Consumer Protection, Poland

Leniency-dedicated website: [Leniency awareness campaign website](#) (in Hebrew) – Israel Antitrust Authority

Leniency-dedicated website: [Leniency Policy website](#) (in Romanian) – Romania Competition Council

Comic book: "[Freed](#)" (Manga highlighting leniency program) – Competition Commission of Singapore

Film: "[The Marker](#)" – Australian Competition & Consumer Commission

Articles

Article – [Program of Immunity from Fines and Reduction of Fines /Leniency program in EU law and Croatian law](#) (in Croatian) – Croatian Competition Agency

Article – [Cartels - cooperation of cartel members with anti-monopoly authorities as a pre-condition for immunity of fines or reduction of fines](#) (in Croatian) – Croatian Competition Agency

IV. Procurement

OECD Materials

[OECD Guidelines for Fighting Bid Rigging in Public Procurement](#) (official versions available in English and French; also available in 22 other languages)

[Designing tenders to reduce bid rigging](#) – OECD brochure

[Detecting Bid Rigging in Public procurement](#) – OECD brochure

[OECD Roundtable report: Collusion and Corruption in Public Procurement](#) (2010)

Unique public procurement materials and formats for raising cartel awareness

Presentation: [Bid-Rigging – Awareness and Prevention](#) – Canadian Competition Bureau – interactive presentation available in [Flash](#), [HTML](#) and [Printable](#) versions

Presentation: [Truquage des offres — Sensibilisation et prévention](#) (in French) – Canadian Competition Bureau – interactive presentation available in [Flash](#), [HTML](#) and [Printable](#) versions

[The Real Truth about Numbers](#) – Materials for procurement officers with a novel take to delivering the message about the impact of cartels (watch out for the hidden messages!) – Competition Commission of Singapore

E-presentation slides on “CCS & the Competition Act – What Procurement Officers Must Know” – Available [here](#) – Competition Commission of Singapore

Poster: [Jogando Limpo](#) (in Portuguese) – Brazilian competition authorities (CADE, SDE)

Sector specific effort, construction – UK Office of Fair Trading

- [Making competition work for you: A guide for public sector procurers of construction](#)
 - Report: [Evaluation of OFT enforcement in construction sector highlights improvements in awareness and behaviour](#) (with [webpage summary](#))
 - [Information note to procuring entities in the public and private sectors regarding the OFT’s decision on bid rigging in the construction industry](#)
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Detailed guides and guidance

[Cartels: deterrence and detection – a guide for government procurement officers](#) (with a “Purchaser’s Checklist” at 37-38) – Australian Competition & Consumer Commission

[Detecting, Mitigating and Fighting Bid Rigging in Public Procurement - Guidelines & Checklist](#) - Barbados Fair Trading Commission

[Compras Públicas y Libre Competencia](#) (in Spanish) – Chilean Fiscalía Nacional Económico (FNE)

[Guía práctica para combatir la colusión en las licitaciones](#) – Superintendencia de Industria y Comercio, Colombia

[Manuela: Detectando y Previniendo Ofertas Colusorias en las Comparas Publicas](#) (in Spanish) – Superintendencia de Competencia de El Salvador

[Bid-rigging workshop materials](#) – The Gambia Competition Commission

[Bid Rigging, including warning signs](#) (in Hungarian) – Hungarian Competition Authority

[The Detection and Prevention of Collusive Tendering](#) – Irish Competition Authority

[Guidelines Regarding Prohibition of Conspiracy in Tenders](#) – Commission for the Supervision of Business Competition, Indonesia

[Guidelines on recognising and deterring bid rigging](#) – New Zealand Commerce Commission

[Guidelines for procurers – How to recognise and deter bid rigging](#) – New Zealand Commerce Commission

[Cartel Agreements in Public Procurement](#) (in Slovak) – Antimonopoly Office of the Slovak Republic

[Guide on Government Procurement and Competition](#) – Spanish National Competition Commission (CNC)

[Guía sobre Contratación Pública y Competencia](#) (in Spanish) – Spanish Comisión Nacional de la Competencia

[Cartels and the Competition Act 1998: A guide for purchasers](#) – UK Office of Fair Trading

[Making competition work for you: A guide for public sector procurers of construction](#) – UK Office of Fair Trading

Report: [Evaluation of OFT enforcement in construction sector highlights improvements in awareness and behaviour](#) ([webpage summary](#)) – UK Office of Fair Trading

[Information note to procuring entities in the public and private sectors regarding the OFT's decision on bid rigging in the construction industry](#) – UK Office of Fair Trading

Short format materials, including checklist, presentations and brochures

[Bid Rigging/Colusión en Licitaciones](#) (description and outreach efforts, includes a [Guía para la Detección de la Colusión](#), in Spanish) – Chilean Fiscalía Nacional Económico (FNE)

Advocacy booklet: [Provisions Relating to Bid Rigging](#) – Competition Commission of India

Presentation: [Competition and Cartels in Public Procurement](#) – Irish Competition Authority

[Information Leaflet on the legal protection available in the field of public contracts](#) – German Bundeskartellamt

[Checklist regarding the information for review of a public contract](#) – German Bundeskartellamt

[Signs of Cartel agreements](#) (in Danish) – Greenlandic Competition Authority

[Signs of Cartel agreements](#) (in Greenlandic) – Greenlandic Competition Authority

[Leaflet on bid rigging practices Act](#) (in Japanese) – Japan Fair Trade Commission

[How to recognize possible prohibited agreements in public procurement](#) (in Lithuanian) – Lithuanian Competition Council

Presentation: [Introduction to Bid Rigging in Public Procurement](#) – Competition Commission of Mauritius

[Bid Rigging: Detecting and preventing collusion in procurement](#) – Netherlands Competition Authority

[Bid Rigging: Detecting and preventing collusion in procurement](#) (in Dutch) – Netherlands Competition Authority

Fact Sheet: [How to recognise bid rigging](#) – New Zealand Commerce Commission

Fact Sheet: [How to deter bid rigging](#) – New Zealand Commerce Commission

Brochure: [Are You Smart? Do not rig bids in procurement](#) (in Norwegian) – Norwegian Competition Authority

Poster: [10 warning signs for illegal bid rigging](#) (in Norwegian) – Norwegian Competition Authority

[Cartels, public procurement and contracts](#) (in Portuguese) – Portuguese Autoridade da Concorrência

Leaflet: [How to prevent, detect and report collusive tendering](#) – South Africa Competition Commission

[Twelve ways to detect bid-rigging cartels](#) – Swedish Competition Authority

[Purchaser Checklist – 12 questions that purchasers should ask themselves when examining bids for public contracts](#) (in Swedish) – Swedish Competition Authority

[Honesty pays off – tips for how to spot collusive behavior in public procurements](#) (also [in Swedish](#)) – Swedish Competition Authority

[Red Flags of Collusion](#) – U.S. Department of Justice, Antitrust Division

V. Outreach to Business

Materials & guidance aimed at businesses

[Cartels and the Competition Act – A guide for Consumers and businesses](#) – Competition Commission of Singapore

[Protect Your Business. Know the Dos and Don'ts of the Competition Act](#) – Competition Commission of Singapore

[Cartels & your business – online resources](#) – Australian Competition & Consumer Commission

[Cartels: What you need to know: A guide for business](#) – Australian Competition & Consumer Commission

[Price fixing, news for business](#) – Australian Competition & Consumer Commission

[Competitor Collaboration Guidelines](#) – Canadian Competition Bureau

[Information for Businesses: Collusive Agreements Leaflet](#) – Competition Commission of Mauritius

[Guide to Competition Law and Policy for Businesses](#) (cartels at 5-7) – Irish Competition Authority

Speech: [Trade and professional Associations and the potential Problem of “Overt” Cartels](#) – Jersey Competition Regulatory Authority

[Le droit de la concurrence au service des entreprises](#) (in French) – Autorités de Concurrence Luxembourgeoises

[Avoiding Illegal Agreements](#) – New Zealand Commerce Commission

[Guía para la Colaboración Lícita Entre Competidores](#) (in Spanish) – Autoridad de Protección al Consumidor y Defensa de la Competencia (ACODECO)

[Competing fairly: An introduction to the laws on anti-competitive behaviour](#) – UK Office of Fair Trading

[Under investigation? A guide to investigations by the OFT under the Competition Act 1998](#) – UK Office of Fair Trading

Materials & guidance aimed at small and medium sized businesses (SMEs)

[Cartel conduct— how it affects you and your business, Small business fact sheet](#) – Australian Competition & Consumer Commission

[Do's and Don'ts brochure – Produced for small and medium enterprises \(SMEs\)](#) – Competition Commission of Singapore

[The information leaflet on the possibilities of cooperation for small and medium-sized enterprises](#) – German Bundeskartellamt

[The Competition Act: A guide for SMEs](#) – South Africa Competition Commission

Materials & guidance on compliance programs

[Corporate Compliance Bulletin](#) – Canadian Competition Bureau

[Les programmes de conformité d'entreprise](#) (in French) – Canadian Competition Bureau

[Compliance Checklist](#) – Egyptian Competition Authority

[Compliance Kit](#) (in Arabic) – Egyptian Competition Authority

[Compliance Matters: What companies can do better to respect EU competition rules](#) – European Commission, DG-Comp

Advocacy booklet: [Competition Compliance Programme](#) – Competition Commission of India

[Model Internal Compliance Program](#) – Israel Antitrust Authority

[Results of 2010 survey on compliance programs](#) (in Japanese) – Japan Fair Trade Commission

[Voluntary Competition Compliance Code](#) – Competition Commission of Pakistan

Website overview: [Compliance Programmes](#) – Competition Commission of Singapore

[2011 Competition Letter \(See Section IV. Competition Compliance Program\)](#) – Turkish Competition Authority

[Competition Law Compliance Program](#) – Turkish Competition Authority

[Quick Guide to Competition Law Compliance](#) – UK Office of Fair Trading

Guidance: [How your business can achieve compliance with competition law](#) – UK Office of Fair Trading

Guidance: [How Your Business Can Achieve Compliance](#) – UK Office of Fair Trading

Report: [Drivers of Compliance and Non-compliance with UK Competition Law](#) – UK Office of Fair Trading

Speech: [Compliance: a key role for Trade Associations](#) – UK Office of Fair Trading

Film: [Understanding Competition Law](#) (competition compliance film, includes segments on [dawn raids](#), [cartels](#), [after the raid](#) and several on compliance) – UK Office of Fair Trading

Speech: [Remarks](#) by John Pecman, Interim Commission of Competition, includes overview of compliance – Canadian Competition Bureau

VI. Unique Media

Videos & films

Video: [Corporate Trailer](#) – Competition Commission of Singapore

Video: [Corporate Trailer](#) – Competition Commission of Singapore (in Chinese)

[Movie Premier of “The Informant!”](#) – Competition Commission of Singapore

Film: "[Leniency in cartel cases](#)" – Netherlands Competition Authority

Film: Leniency in cartel cases – [Windows format](#) – [Flash format](#) –Netherlands Competition Authority & Spanish Competition Commission (with Spanish subtitles)

Film: "[Be the First to Tell](#)" – Swedish Competition Authority

Film for [Airport Express train campaign](#) – Norwegian Competition Authority (in Norwegian)

TV Advertisement: [Promoting Leniency in Poland](#) – Office of Competition and Consumer Protection, Poland

Video: [Cartelización](#) – Superintendencia de Industria y Comercio, Colombia

Video: [Towards Fair and Free Competition](#) (also [available here](#)) (mock cartel meeting at the beginning; cartels explained at 5:08; and mock bid-rigging investigation at 12:33) – Japan Fair Trade Commission

Film: [Understanding Competition Law](#) (competition compliance film, includes segments on [dawn raids](#), [cartels](#), [after the raid](#) and several on compliance) – UK Office of Fair Trading

Video: "[Hold dig fra karteller](#)" (Stay away from cartels) (in Danish) – Danish Competition and Consumer Authority

Film: "[The Marker](#)" – Australian Competition & Consumer Commission

Unique Images

Comic Book: "[Fixed](#)" Manga – Competition Commission of Singapore

Comic book: "[Freed](#)" (Manga highlighting leniency program) – Competition Commission of Singapore

Comic Book: "[Cartel da Limonada](#)" – Brazilian Ministry of Justice

Poster: [Jogando Limpo](#) (in Portuguese) – Brazilian competition authorities (CADE, SDE)

Postcard: [Cartel é Crime](#) (in Portuguese) – Brazilian Ministry of Justice (SDE)

Postcard: [Cartel é Crime](#) (in Portuguese) – Brazilian Ministry of Justice (SDE)

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